



500 West Big Beaver
Troy, MI 48084
troymi.gov

CITY COUNCIL AGENDA ITEM

Date: April 23, 2021

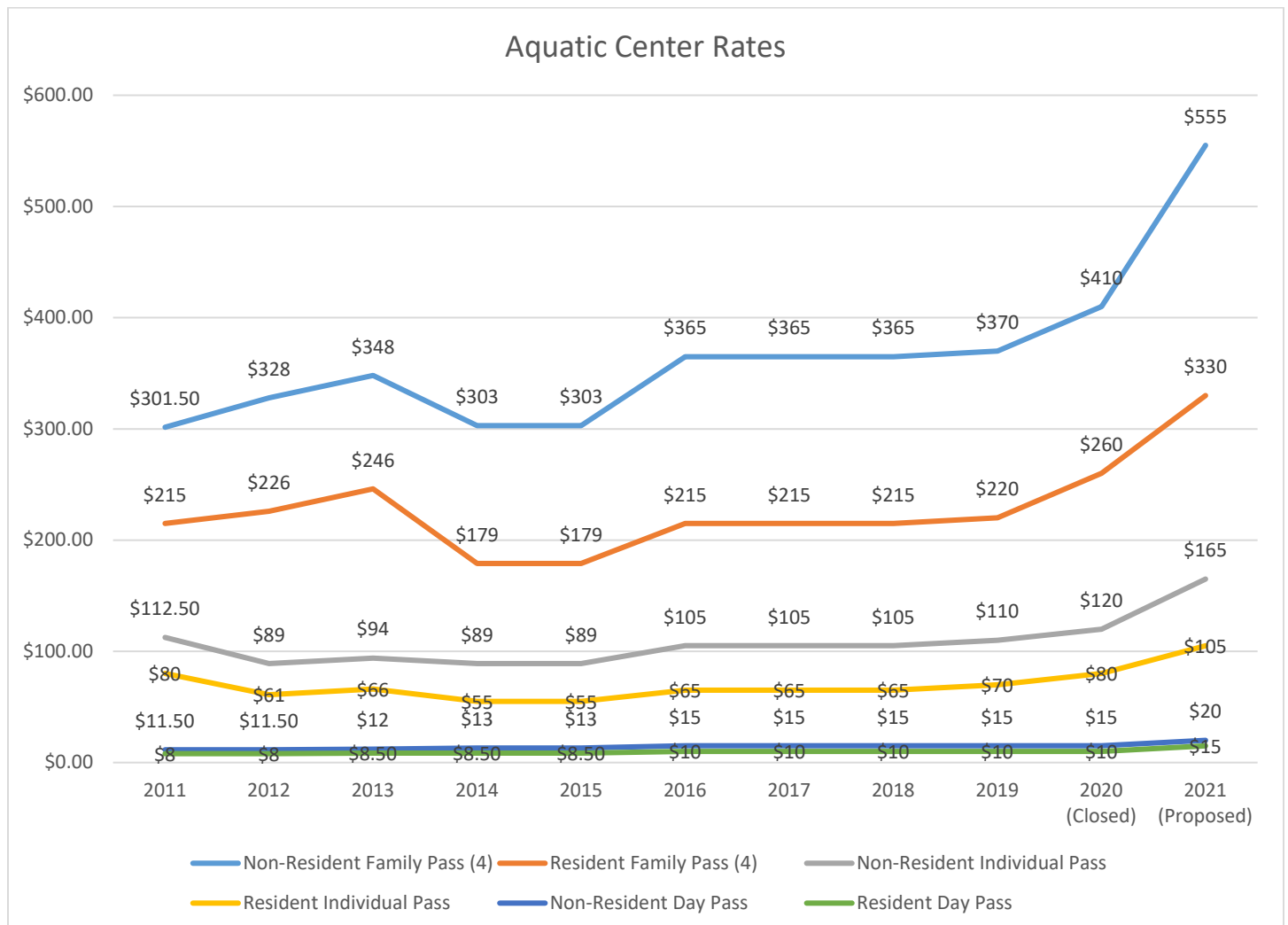
To: Mark F. Miller, City Manager

From: Robert J. Bruner, Assistant City Manager

Subject: Aquatic Center Fees and Usage

Fees

Aquatic Center fees have only increased once in recent years, and it was a modest increase (between 1% and 8%) in 2019. As the chart below shows, Family and Individual Passes increased \$5 in 2019. However, Day Passes remained at \$10 for residents and \$15 for non-residents. The Aquatic Center Fund's net position decreased more than \$500,000 between FYE 2017 and FYE 2020.



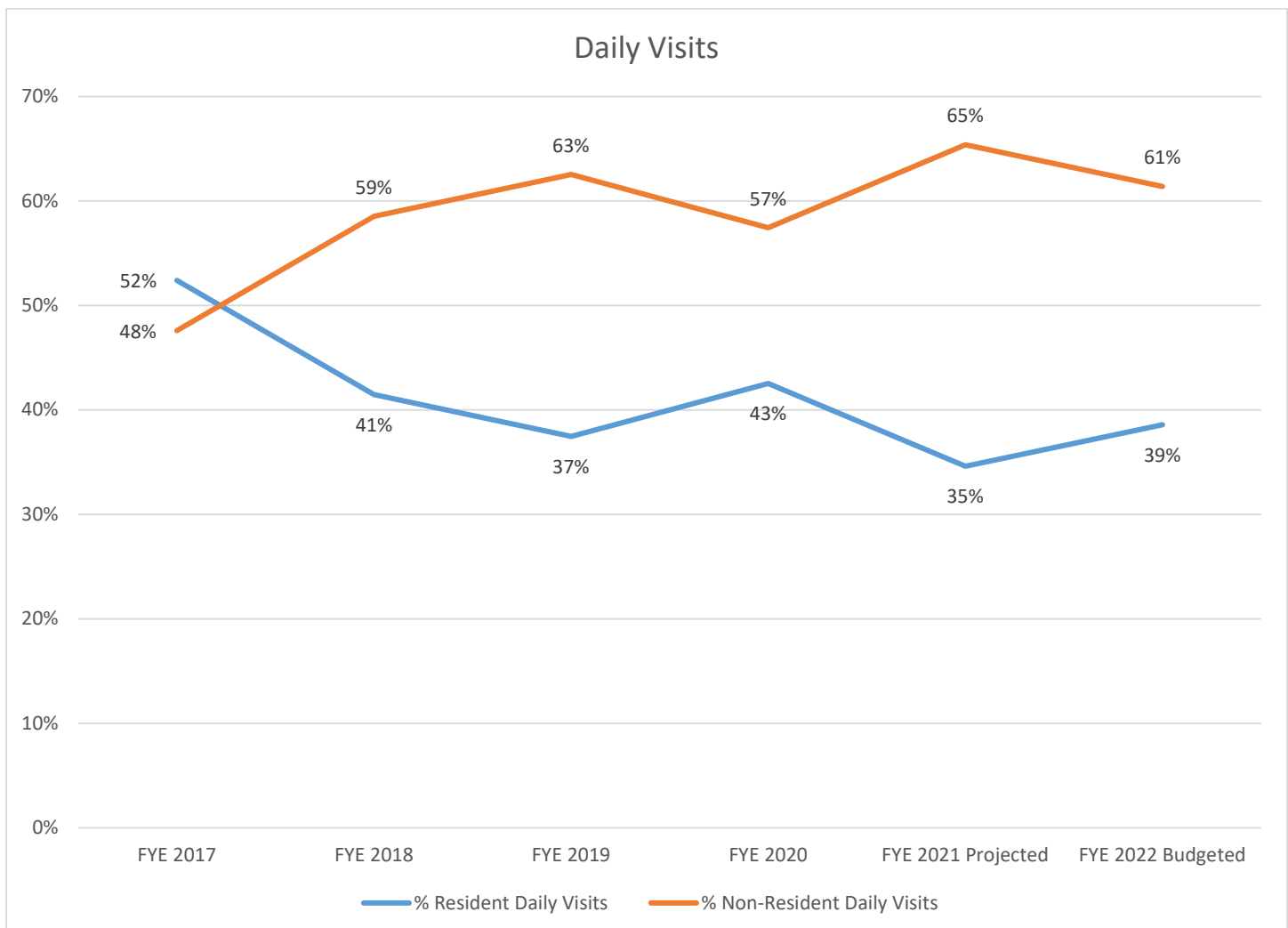


CITY COUNCIL AGENDA ITEM

In 2019, Day Passes at Red Oaks Waterpark were \$11 for residents and \$17 for non-residents on weekdays and \$17 for residents and \$20 for non-residents on weekends. Troy only charged \$10 for residents and \$15 for non-residents all week. Oakland County taxpayers (including Troy taxpayers) financially support Oakland County Parks and Recreation (including Red Oaks Waterpark) with a 0.2349 millage in 2019. In other words, residents of other cities, villages, and townships in Oakland County paid less to visit Troy's Aquatic Center in calendar year 2019 (included parts of fiscal years 2018-2019 and 2019-2020) than they paid to visit Red Oaks Waterpark; a facility they paid property taxes to support whether they used it or not. City staff planned fee increases between 9% and 19% in 2020, but the Aquatic Center did not open.

Usage

Non-resident usage has exceeded resident usage since FYE 2018. This is not surprising since residents of other cities, villages, and townships in Oakland County recently paid less to visit Troy's Aquatic Center than they paid to visit Red Oaks Waterpark. Not only did non-resident usage exceed resident usage, but non-residents also paid more than residents so they subsidized resident usage.





Performance and Priority

The resident study recently conducted by Cobalt Community Research showed respondents were highly satisfied with the Aquatic Center but revealed only 15% believed it was important to prioritize the Aquatic Center in future City budgets. This research suggests the City should prioritize parks, trails and pathways, and green space ahead of the Aquatic Center, golf courses, and Dog Park.

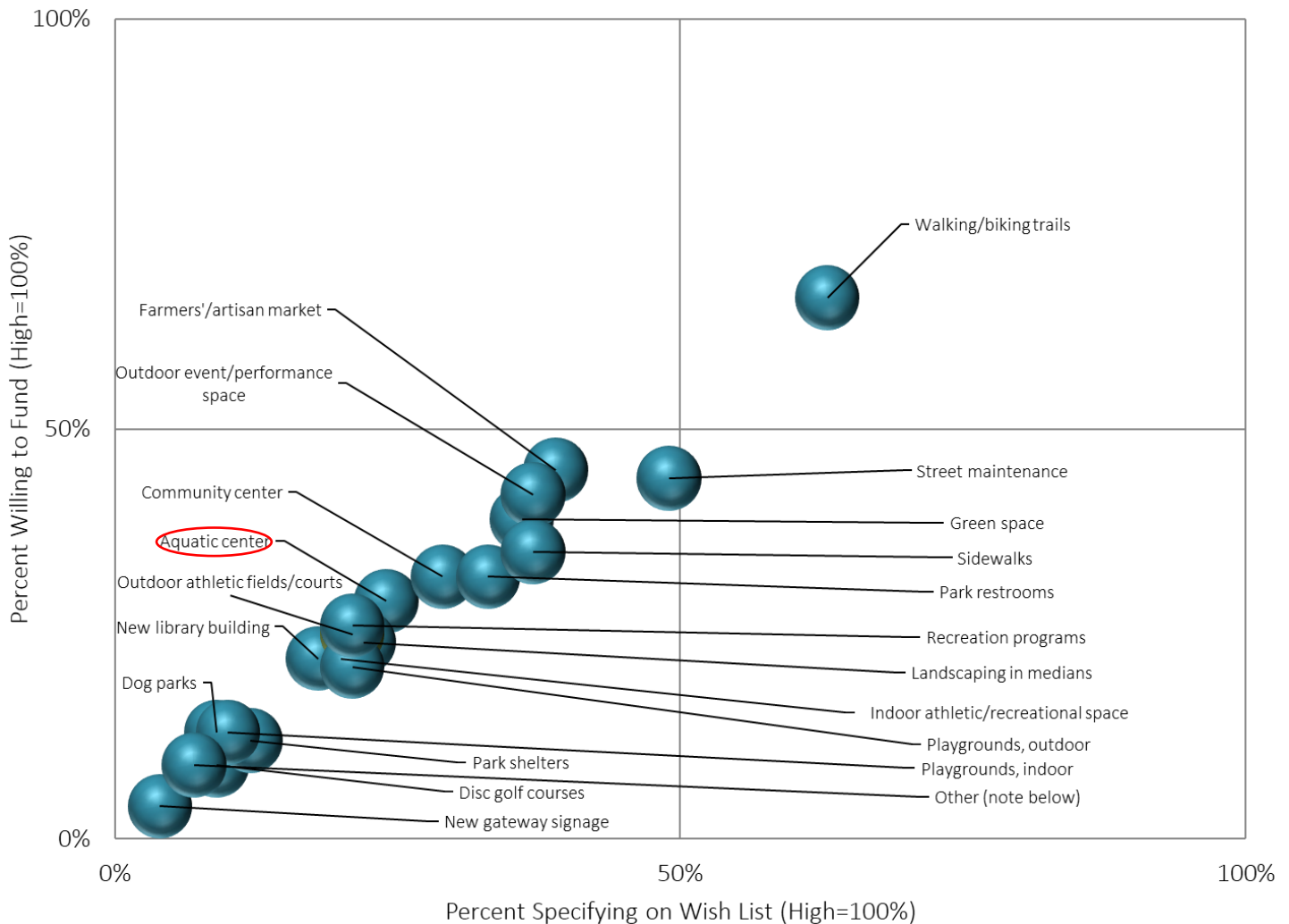




CITY COUNCIL AGENDA ITEM

Potential Future Improvements

The resident study also showed only 27% of respondents wanted the Aquatic Center enhanced in the future and only 24% would you be willing to fund the improvements. This research suggests the City should continue to fund the Aquatic Center with user fees rather than tax dollars.



Conclusion

Rather than restrict non-resident usage and increase the Aquatic Center's General Fund subsidy, City staff recommends increasing fees to be more competitive with area waterparks. Oakland County Parks and Recreation is currently working with the Oakland County Health Division to determine if Red Oaks and Waterford Oaks Waterparks will be able to operate, and at what capacity, for the 2021 season. They have not published rates for the 2021 season. The City normally begins selling season passes on the first Monday in May but is delaying sales until May 10 in order to allow more time to research these issues.

2021 Troy, Michigan Rating Questions Response Count 492		Parks and Recreation							
		City parks (developed green spaces)	Daisy Knight Dog Park	Green space (undeveloped spaces)	Recreation programs	Sanctuary Lake Golf Course	Sylvan Glen Golf Course	Trails and pathways	Troy Family Aquatic Center
Overall		83	74	68	82	86	87	79	83
Residency	One year or less*	84	-	78	79	-	-	88	82
	1-5 years	79	83	72	87	88	88	76	89
	6-10 years	80	79	66	81	83	80	80	86
	More than 10 years	84	73	68	81	86	87	79	83
Own or Rent	Own	84	74	69	81	86	86	80	83
	Rent/Lease*	76	97	62	89	99	99	73	96
Employment in the City	Yes	87	78	67	82	87	89	82	84
	No, a different community	83	78	68	80	84	83	77	82
	I am not currently employed*	74	17	70	83	84	82	78	87
	I am retired	83	73	69	84	87	89	81	87
Age	18 to 24*	94	100	84	83	98	98	93	93
	25 to 34*	78	42	62	87	92	92	76	87
	35 to 44	84	86	68	79	86	82	79	83
	45 to 54	81	80	60	79	78	79	71	81
	55 to 64	81	71	66	80	83	86	78	78
	65 or over	83	73	71	84	87	89	80	84
Education	Some high school or less*	100	89	89	89	-	-	100	100
	High school graduate	83	83	79	86	89	88	89	84
	Some college	88	88	82	82	97	96	88	90
	College graduate	81	59	62	83	83	84	77	82
	Graduate degree(s)	83	80	66	80	82	83	76	82
Income	\$25,000 or less*	81	90	72	89	91	91	84	91
	\$25,001 to \$50,000	91	81	81	80	96	94	87	92
	\$50,001 to \$100,000	83	77	66	83	88	91	80	84
	Over \$100,000	82	79	66	81	83	83	77	82
Marital Status	Single	88	70	76	86	97	97	86	94
	Married/living with partner	82	76	66	80	82	84	78	81
	Widowed/separated/divorced	83	83	61	91	91	88	70	91
People in Home	Child(ren) age 12 or under	81	82	66	80	82	82	78	82
	Child(ren) over age 12	82	72	61	78	82	84	72	81
	Spouse/partner	82	78	68	81	84	84	79	82
	Roommate*	78	100	74	81	-	100	77	97
	Dependent parent age 65+*	90	84	77	88	90	89	82	88
	None of these	89	71	78	84	90	89	86	89
Gender	Male	81	84	66	78	86	86	77	82
	Female	86	77	72	84	86	87	81	84
	Other*	89	-	67	78	-	-	78	89
Ethnicity	Asian	82	89	73	82	81	79	79	83
	White/Caucasian	83	76	67	82	87	88	79	84
	Black/African American*	86	40	51	90	78	78	74	93
	Hispanic/Latinx*	80	-	60	100	90	91	76	92
	Native/Indigenous*	44	-	-	-	-	-	44	-
	Other*	86	90	86	74	83	78	80	87
ZIP	48083	78	78	63	80	86	88	76	88
	48084	88	90	77	86	88	90	82	86
	48085	84	70	61	81	86	84	77	80
	48098	83	71	73	82	84	87	81	84
District	Avondale	80	63	73	81	80	82	77	84
	Birmingham*	81	86	73	79	43	56	81	72
	Bloomfield Hills*	78	60	76	86	93	84	87	93
	Royal Oak*	56	100	37	91	-	100	74	100
	Troy	84	77	68	82	86	87	80	83
	Warren*	78	71	59	76	80	78	62	78
Non Sample	-	80	56	59	77	80	81	71	77

* Cohort has lower response level which may increase score variation

2021 Troy, Michigan Distribution Questions Response Count 492		Budget Priorities																							
		Ambulance services	Animal control	Building inspection	Code enforcement	Fire services	Police services	City parks	Daisy Knight Dog Park	Green space	Recreation programs	Sanctuary Lake Golf Course	Sylvan Glen Golf Course	Trails and pathways	Troy Family Aquatic Center	Billing and payments	Customer service at City Hall	Curbside recycling and garbage collection	Elections and voting	Farmers' market	Library services	Condition of streets	Tree maintenance/ replacement	Water and sewer services	Troy Community Center
Overall	Overall	46%	12%	8%	10%	63%	71%	50%	4%	32%	15%	6%	7%	43%	15%	6%	7%	39%	16%	18%	38%	50%	17%	37%	28%
Residency	One year or less*	40%	-	-	-	60%	60%	40%	-	9%	9%	-	-	70%	-	-	-	-	30%	-	9%	60%	-	60%	40%
	1-5 years	33%	10%	9%	8%	47%	51%	64%	19%	34%	12%	-	2%	51%	18%	5%	2%	27%	8%	13%	63%	49%	13%	15%	27%
	6-10 years	42%	8%	13%	13%	56%	57%	56%	2%	38%	19%	4%	7%	53%	23%	4%	2%	26%	14%	26%	50%	49%	12%	48%	27%
	More than 10 years	49%	14%	8%	10%	66%	77%	47%	3%	31%	15%	7%	8%	39%	13%	6%	9%	44%	17%	18%	33%	51%	19%	36%	29%
Own or Rent	Own	46%	12%	8%	10%	63%	71%	49%	4%	31%	16%	5%	7%	42%	16%	6%	6%	39%	15%	18%	37%	49%	17%	36%	29%
	Rent/Lease*	49%	20%	17%	10%	50%	52%	56%	12%	35%	17%	-	-	57%	5%	-	4%	21%	22%	21%	49%	62%	25%	47%	26%
Employment in the City	Yes	52%	27%	6%	5%	69%	78%	49%	1%	27%	15%	8%	10%	43%	22%	11%	7%	45%	5%	15%	37%	51%	13%	38%	32%
	No, a different community	46%	7%	5%	9%	61%	72%	59%	6%	32%	18%	5%	6%	50%	17%	5%	6%	34%	16%	21%	41%	49%	17%	35%	30%
	I am not currently employed*	27%	7%	27%	15%	39%	27%	44%	7%	57%	7%	2%	2%	40%	3%	1%	1%	28%	15%	24%	32%	46%	17%	34%	20%
	I am retired	46%	10%	9%	18%	71%	82%	33%	2%	22%	14%	8%	8%	30%	8%	4%	13%	46%	29%	12%	34%	54%	21%	40%	26%
Age	18 to 24*	60%	20%	30%	10%	70%	60%	30%	10%	50%	10%	-	-	20%	-	10%	-	30%	20%	20%	20%	40%	20%	30%	30%
	25 to 34*	32%	16%	5%	5%	42%	47%	63%	11%	37%	11%	5%	5%	58%	16%	5%	11%	26%	5%	26%	42%	47%	16%	37%	37%
	35 to 44	41%	9%	4%	6%	59%	70%	70%	-	28%	28%	6%	9%	57%	30%	7%	2%	35%	7%	24%	43%	46%	13%	26%	28%
	45 to 54	47%	8%	5%	8%	58%	73%	59%	4%	34%	14%	7%	6%	51%	20%	5%	5%	41%	15%	18%	46%	52%	16%	38%	27%
	55 to 64	51%	11%	7%	13%	69%	77%	38%	2%	28%	11%	8%	10%	39%	12%	2%	11%	44%	18%	14%	35%	61%	19%	41%	21%
	65 or over	46%	14%	9%	17%	74%	84%	36%	2%	23%	16%	7%	8%	30%	9%	6%	11%	46%	27%	11%	36%	51%	18%	43%	30%
Education	Some high school or less*	100%	-	-	-	100%	100%	100%	-	-	-	-	-	-	-	-	-	100%	100%	-	-	100%	-	-	-
	High school graduate	60%	8%	2%	8%	78%	78%	35%	-	14%	10%	5%	5%	20%	10%	8%	14%	49%	30%	13%	35%	67%	21%	42%	24%
	Some college	51%	24%	18%	7%	75%	77%	42%	14%	28%	18%	1%	2%	28%	6%	10%	7%	38%	17%	12%	25%	46%	17%	29%	23%
	College graduate	44%	10%	8%	14%	58%	63%	52%	3%	39%	14%	4%	6%	43%	12%	6%	8%	35%	16%	22%	35%	50%	21%	36%	28%
	Graduate degree(s)	44%	10%	6%	8%	60%	74%	53%	2%	28%	16%	9%	10%	53%	22%	3%	6%	41%	14%	18%	46%	49%	13%	39%	32%
Income	\$25,000 or less*	74%	-	2%	12%	78%	67%	46%	-	49%	5%	3%	3%	35%	4%	-	2%	28%	25%	31%	36%	60%	13%	64%	21%
	\$25,001 to \$50,000	44%	26%	14%	7%	54%	60%	39%	13%	24%	32%	2%	2%	41%	9%	9%	8%	45%	14%	19%	34%	39%	18%	29%	36%
	\$50,001 to \$100,000	52%	12%	12%	8%	72%	76%	46%	1%	39%	13%	2%	3%	29%	13%	8%	9%	34%	16%	19%	43%	51%	18%	33%	32%
	Over \$100,000	41%	11%	6%	9%	59%	72%	57%	5%	29%	15%	8%	10%	51%	20%	4%	4%	38%	12%	17%	41%	50%	14%	35%	27%
Marital Status	Single	54%	19%	16%	11%	62%	58%	45%	10%	34%	12%	1%	1%	38%	2%	11%	7%	46%	20%	17%	32%	59%	26%	38%	33%
	Married/living with partner	43%	11%	6%	10%	62%	74%	53%	2%	30%	15%	8%	10%	45%	19%	4%	6%	37%	15%	18%	39%	49%	14%	38%	28%
	Widowed/separated/divorced	55%	10%	2%	15%	75%	81%	36%	-	28%	17%	-	-	24%	15%	2%	11%	51%	29%	9%	33%	60%	17%	33%	29%
People in Home	Child(ren) age 12 or under	36%	16%	6%	6%	52%	62%	65%	2%	28%	25%	7%	9%	56%	31%	4%	2%	33%	6%	20%	44%	43%	8%	30%	36%
	Child(ren) over age 12	50%	18%	10%	8%	61%	77%	49%	2%	36%	14%	5%	7%	44%	18%	10%	4%	40%	12%	17%	44%	53%	13%	39%	29%
	Spouse/partner	43%	13%	8%	10%	60%	70%	54%	3%	31%	15%	7%	8%	46%	19%	5%	6%	38%	13%	17%	42%	52%	15%	35%	30%
	Roommate*	77%	23%	-	-	77%	44%	89%	23%	56%	5%	-	-	66%	-	-	23%	5%	5%	46%	52%	54%	-	38%	5%
	Dependent parent age 65+*	60%	4%	7%	12%	67%	78%	37%	-	27%	2%	7%	4%	35%	23%	17%	25%	40%	14%	33%	51%	57%	23%	36%	39%
	None of these	44%	6%	13%	12%	66%	73%	36%	8%	30%	18%	3%	4%	31%	6%	2%	6%	43%	31%	12%	24%	52%	23%	39%	25%
Gender	Male	41%	9%	11%	10%	61%	70%	51%	3%	31%	12%	9%	9%	42%	15%	3%	8%	38%	20%	18%	32%	57%	25%	44%	20%
	Female	49%	15%	7%	9%	62%	71%	48%	5%	30%	17%	3%	5%	44%	13%	8%	7%	38%	14%	19%	42%	49%	13%	31%	32%
	Other*	-	-	-	-	-	-	100%	-	100%	-	-	-	100%	100%	-	-	-	-	-	100%	-	-	-	100%
Ethnicity	Asian	40%	5%	20%	9%	41%	62%	47%	-	53%	9%	5%	8%	47%	13%	3%	4%	24%	14%	13%	32%	68%	31%	41%	22%
	White/Caucasian	44%	15%	6%	9%	67%	72%	52%	5%	31%	17%	6%	7%	44%	15%	5%	5%	39%	16%	19%	39%	46%	16%	35%	30%
	Black/African American*	15%	-	15%	15%	30%	10%	10%	62%	57%	-	-	-	70%	47%	14%	15%	33%	23%	19%	67%	38%	-	33%	57%
	Hispanic/Latinx*	58%	-	-	4%	62%	62%	58%	-	64%	-	-	-	38%	15%	-	-	12%	-	72%	38%	12%	31%	54%	57%
	Native/Indigenous*	-	87%	-	-	-	13%	87%	87%	87%	-	-	-	87%	-	-	13%	13%	13%	87%	100%	13%	13%	13%	-
	Other*	63%	3%	-	8%	39%	50%	45%	-	13%	7%	-	-	33%	14%	20%	29%	54%	10%	35%	37%	72%	27%	46%	10%
ZIP	48083	56%	16%	8%	9%	66%	73%	50%	1%	29%	7%	3%	2%	40%	13%	13%	9%	43%	24%	16%	33%	60%	23%	45%	20%
	48084	48%	14%	15%	15%	57%	62%	48%	8%	33%	12%	5%	4%	48%	16%	2%	3%	36%	22%	23%	48%	61%	16%	39%	31%
	48085	40%	10%	7%	11%	62%	71%	51%	2%	33%	21%	6%	10%	39%	17%	3%	8%	37%	13%	17%	39%	47%	13%	33%	36%
	48098	44%	11%	7%	8%	64%	74%	49%	6%	31%	17%	9%	9%	47%	14%	4%	6%	38%	11%	19%	35%	41%	18%	33%	26%
District	Avondale	44%	23%	-	7%	52%	60%	64%	10%	29%	21%	7%	6%	49%	7%	9%	7%	49%	12%	27%	25%	48%	9%	28%	32%
	Birmingham*	72%	3%	12%	5%	83%	60%	45%	28%	37%	-	7%	-	60%	3%	-	7%	25%	3%	7%	43%	70%	5%	47%	12%
	Bloomfield Hills*	70%	-	-	21%	87%	100%	45%	-	26%	36%	13%	13%	45%	-	-	13%	30%	-	-	21%	77%	8%	57%	8%
	Royal Oak*	16%	-	-	10%	6%	16%	94%	-	94%	-	-	-	84%	-	6%	-	6%	-	84%	42%	6%	52%	100%	42%
	Troy	46%	13%	9%	11%	64%	73%	47%	1%	30%	14%	6%	8%	41%	16%	4%	6%	39%	18%	18%	39%	50%	16%	35%	30%
Overall	Overall	42%	9%	4%	14%	62%	67%	51%	5%	36%	20%	2%	5%	45%	22%	4%	5%	34%	22%	17%	52%	49%	18%	35%	28%

* Cohort has lower response level which may increae score variation

2021 Troy, Michigan Distribution Questions Response Count 492		Potential Improvements																				
		Aquatic center	Community center	Disc golf courses	Dog parks	Farmers'/artisan market	Green space	Indoor athletic/ recreational space	Landscaping in medians	New gateway signage	New library building	Outdoor athletic fields/courts	Outdoor event/ performance space	Park restrooms	Park shelters	Playgrounds, indoor	Playgrounds, outdoor	Recreation programs	Sidewalks	Street maintenance	Walking/biking trails	Other (note below)
Overall	Overall	24%	29%	9%	9%	39%	36%	20%	22%	4%	18%	21%	37%	33%	12%	10%	21%	21%	37%	49%	63%	7%
Residency	One year or less*	-	30%	-	30%	40%	9%	91%	-	-	-	30%	40%	40%	-	30%	60%	9%	40%	30%	100%	-
	1-5 years	39%	33%	5%	23%	38%	24%	20%	16%	7%	16%	29%	37%	29%	12%	22%	11%	14%	42%	36%	70%	8%
	6-10 years	24%	24%	12%	9%	40%	46%	32%	20%	-	21%	18%	50%	28%	12%	14%	19%	33%	24%	53%	70%	1%
	More than 10 years	23%	30%	9%	7%	39%	36%	15%	24%	4%	19%	20%	33%	35%	12%	7%	22%	19%	39%	50%	60%	8%
Own or Rent	Own	26%	30%	9%	7%	38%	35%	22%	22%	4%	17%	22%	36%	32%	12%	11%	23%	20%	37%	48%	64%	4%
	Rent/Lease*	19%	38%	-	29%	46%	38%	21%	22%	1%	23%	17%	36%	49%	15%	9%	6%	26%	45%	56%	65%	20%
Employment in the City	Yes	38%	32%	6%	6%	41%	40%	19%	23%	6%	14%	22%	39%	40%	16%	8%	24%	32%	43%	50%	69%	6%
	No, a different community	25%	32%	8%	12%	42%	33%	24%	19%	3%	21%	27%	35%	33%	12%	13%	25%	16%	32%	46%	67%	6%
	I am not currently employed*	12%	16%	29%	16%	31%	43%	19%	26%	3%	20%	9%	48%	23%	2%	10%	13%	23%	50%	47%	68%	14%
	I am retired	14%	28%	3%	4%	35%	34%	14%	26%	4%	15%	11%	29%	31%	11%	6%	14%	18%	34%	55%	47%	6%
Age	18 to 24*	30%	30%	20%	10%	20%	30%	20%	30%	-	30%	20%	20%	30%	20%	10%	30%	30%	40%	50%	70%	-
	25 to 34*	26%	42%	11%	32%	47%	32%	26%	11%	-	26%	16%	47%	26%	11%	16%	16%	16%	47%	32%	68%	16%
	35 to 44	35%	30%	9%	-	43%	35%	24%	13%	7%	19%	39%	48%	31%	9%	19%	31%	28%	30%	48%	65%	6%
	45 to 54	29%	26%	8%	8%	45%	42%	21%	32%	2%	18%	24%	39%	42%	12%	7%	20%	20%	44%	49%	72%	7%
	55 to 64	15%	21%	7%	9%	43%	39%	17%	25%	3%	10%	12%	34%	31%	12%	6%	20%	14%	30%	60%	65%	7%
	65 or over	14%	30%	3%	3%	31%	33%	15%	22%	7%	14%	15%	29%	34%	12%	7%	14%	20%	34%	51%	47%	5%
Education	Some high school or less*	-	-	-	-	-	-	-	-	-	-	-	-	100%	100%	-	-	-	100%	-	-	-
	High school graduate	14%	35%	-	3%	47%	21%	19%	25%	4%	23%	4%	22%	38%	29%	10%	11%	13%	34%	66%	53%	3%
	Some college	38%	30%	7%	14%	32%	25%	15%	13%	3%	19%	22%	29%	37%	22%	5%	27%	28%	39%	39%	67%	2%
	College graduate	21%	26%	11%	11%	38%	41%	20%	23%	3%	18%	20%	37%	28%	6%	14%	21%	19%	36%	50%	62%	11%
	Graduate degree(s)	24%	31%	8%	7%	42%	38%	22%	24%	5%	17%	23%	41%	35%	11%	9%	21%	20%	38%	49%	65%	4%
Income	\$25,000 or less*	38%	49%	3%	-	60%	54%	37%	24%	-	33%	21%	13%	28%	13%	24%	26%	7%	35%	64%	71%	11%
	\$25,001 to \$50,000	17%	27%	3%	26%	29%	24%	20%	11%	2%	10%	13%	28%	33%	30%	11%	18%	31%	37%	44%	42%	2%
	\$50,001 to \$100,000	17%	39%	13%	8%	38%	36%	18%	24%	3%	24%	18%	34%	41%	8%	2%	20%	23%	41%	48%	60%	9%
	Over \$100,000	29%	24%	8%	8%	39%	37%	21%	23%	5%	18%	26%	40%	33%	11%	13%	25%	18%	36%	48%	68%	5%
Marital Status	Single	26%	35%	7%	21%	35%	34%	18%	28%	5%	20%	17%	36%	35%	17%	8%	18%	26%	45%	57%	65%	9%
	Married/living with partner	25%	27%	8%	5%	41%	39%	20%	21%	3%	16%	24%	37%	33%	11%	10%	24%	19%	35%	49%	61%	6%
	Widowed/separated/divorced	11%	34%	2%	8%	34%	34%	17%	37%	11%	10%	15%	43%	37%	16%	7%	15%	22%	21%	68%	65%	-
	Child(ren) age 12 or under	38%	34%	9%	9%	41%	37%	25%	10%	2%	20%	29%	46%	37%	15%	16%	34%	27%	36%	40%	61%	6%
People in Home	Child(ren) over age 12	30%	31%	7%	9%	34%	40%	25%	31%	3%	19%	24%	35%	40%	14%	11%	24%	20%	41%	53%	67%	5%
	Spouse/partner	28%	29%	8%	8%	40%	36%	20%	21%	2%	16%	21%	38%	33%	12%	12%	23%	21%	38%	48%	61%	7%
	Roommate*	-	23%	23%	23%	52%	62%	38%	5%	5%	46%	5%	33%	-	-	-	-	23%	77%	48%	95%	-
	Dependent parent age 65+*	23%	57%	14%	3%	55%	40%	23%	36%	10%	39%	17%	29%	14%	10%	31%	28%	27%	48%	55%	68%	4%
	None of these	13%	26%	13%	18%	34%	27%	18%	22%	6%	23%	17%	34%	35%	16%	3%	10%	22%	27%	52%	71%	5%
Gender	Male	16%	25%	11%	9%	30%	37%	23%	22%	4%	14%	22%	32%	39%	14%	5%	21%	21%	35%	57%	63%	10%
	Female	28%	31%	8%	9%	45%	33%	19%	24%	4%	20%	19%	37%	29%	9%	12%	22%	21%	41%	45%	65%	5%
	Other*	100%	-	-	-	100%	100%	-	-	-	-	-	100%	100%	-	-	100%	-	-	-	100%	-
	Other*	100%	-	-	-	100%	100%	-	-	-	-	-	100%	100%	-	-	100%	-	-	-	100%	-
Ethnicity	Asian	17%	30%	20%	5%	27%	44%	20%	32%	6%	27%	21%	34%	37%	10%	8%	15%	21%	46%	54%	83%	12%
	White/Caucasian	26%	29%	7%	10%	42%	37%	20%	22%	4%	18%	22%	39%	32%	12%	10%	23%	21%	36%	45%	62%	8%
	Black/African American*	25%	25%	-	42%	28%	30%	60%	25%	-	37%	38%	51%	25%	5%	37%	5%	15%	28%	38%	65%	-
	Hispanic/Latinx*	39%	38%	-	-	76%	64%	8%	46%	-	38%	-	8%	4%	4%	38%	46%	-	20%	16%	35%	35%
	Native/Indigenous*	-	-	-	87%	87%	100%	-	-	-	87%	-	-	13%	13%	-	-	-	100%	-	87%	-
	Other*	5%	26%	-	5%	31%	11%	21%	4%	-	22%	-	22%	25%	20%	12%	7%	8%	30%	90%	62%	4%
ZIP	48083	35%	35%	5%	6%	42%	37%	24%	19%	4%	18%	23%	28%	41%	17%	5%	14%	16%	45%	56%	67%	9%
	48084	19%	23%	8%	12%	43%	40%	28%	35%	8%	11%	16%	45%	31%	8%	13%	10%	25%	44%	55%	71%	2%
	48085	26%	36%	10%	6%	31%	36%	16%	18%	3%	18%	19%	42%	30%	13%	15%	25%	23%	33%	46%	60%	8%
	48098	18%	22%	10%	14%	43%	33%	18%	22%	3%	22%	24%	32%	32%	9%	7%	28%	20%	31%	43%	61%	7%
District	Avondale	9%	12%	4%	29%	49%	44%	12%	19%	4%	14%	13%	47%	28%	5%	-	11%	13%	48%	52%	53%	16%
	Birmingham*	26%	25%	-	21%	10%	42%	64%	12%	-	7%	3%	17%	12%	8%	21%	-	8%	67%	54%	83%	-
	Bloomfield Hills*	13%	21%	13%	-	57%	26%	49%	13%	-	-	36%	49%	36%	-	-	26%	-	8%	100%	49%	-
	Royal Oak*	42%	52%	42%	10%	84%	94%	-	-	-	-	-	42%	-	-	-	-	42%	10%	10%	94%	42%
	Troy	27%	32%	9%	5%	39%	35%	19%	24%	4%	19%	21%	36%	33%	11%	11%	24%	22%	35%	47%	63%	5%
Overall	Warren*	11%	26%	2%	3%	44%	22%	13%	26%	6%	26%	19%	27%	60%	25%	5%	8%	12%	51%	81%	61%	15%
	Overall	27%	23%	7%	15%	46%	54%	20%	16%	6%	26%	23%	37%	33%	10%	12%	31%	22%	34%	46%	64%	6%

* Cohort has lower response level which may increae score variation

Exhibit 1 - Aquatic Center Fund Change in Net Position
(Including depreciation)

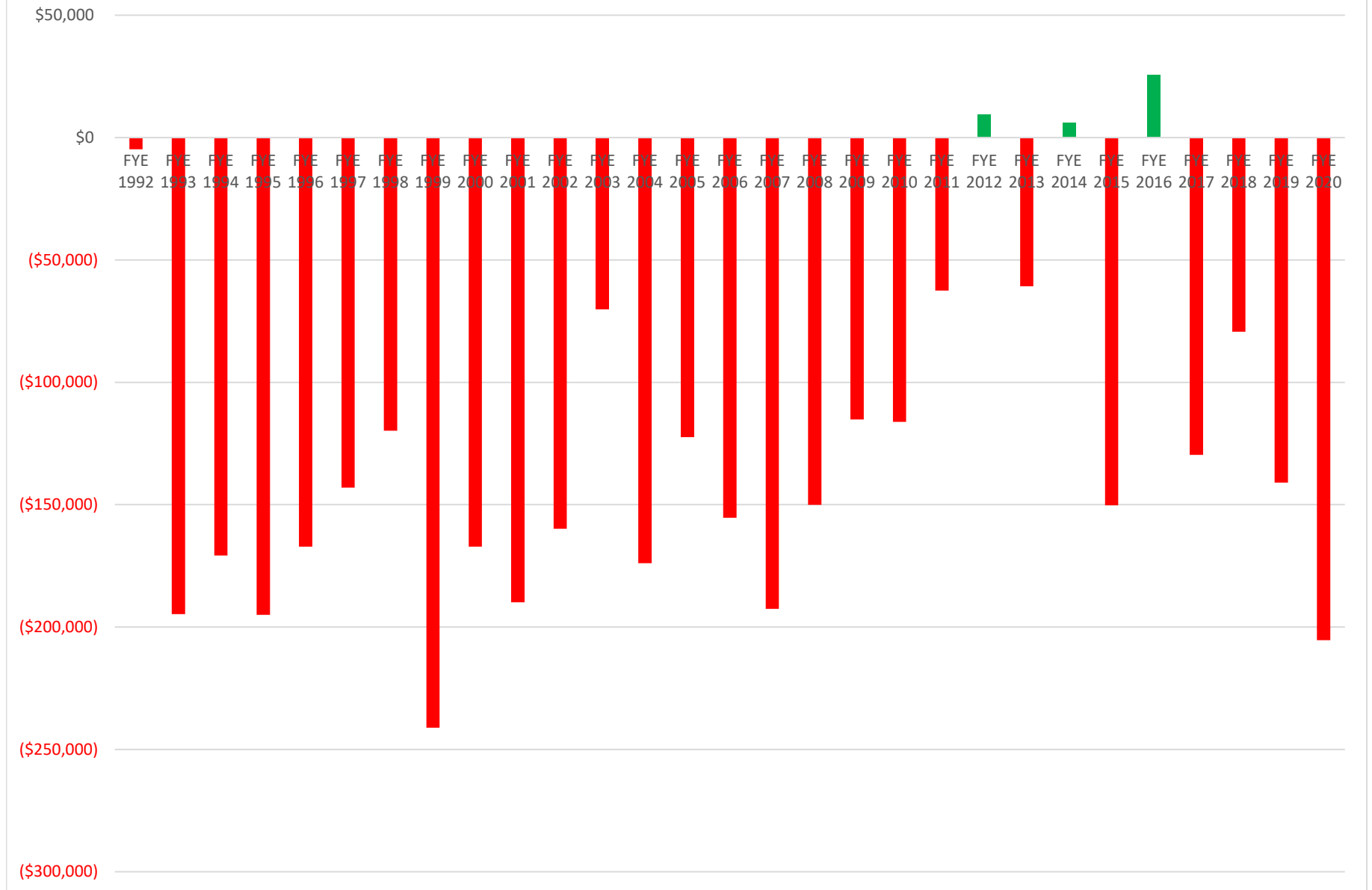


Exhibit 2 - Aquatic Center Fund Net (Expenses) Revenues
(Excluding depreciation)

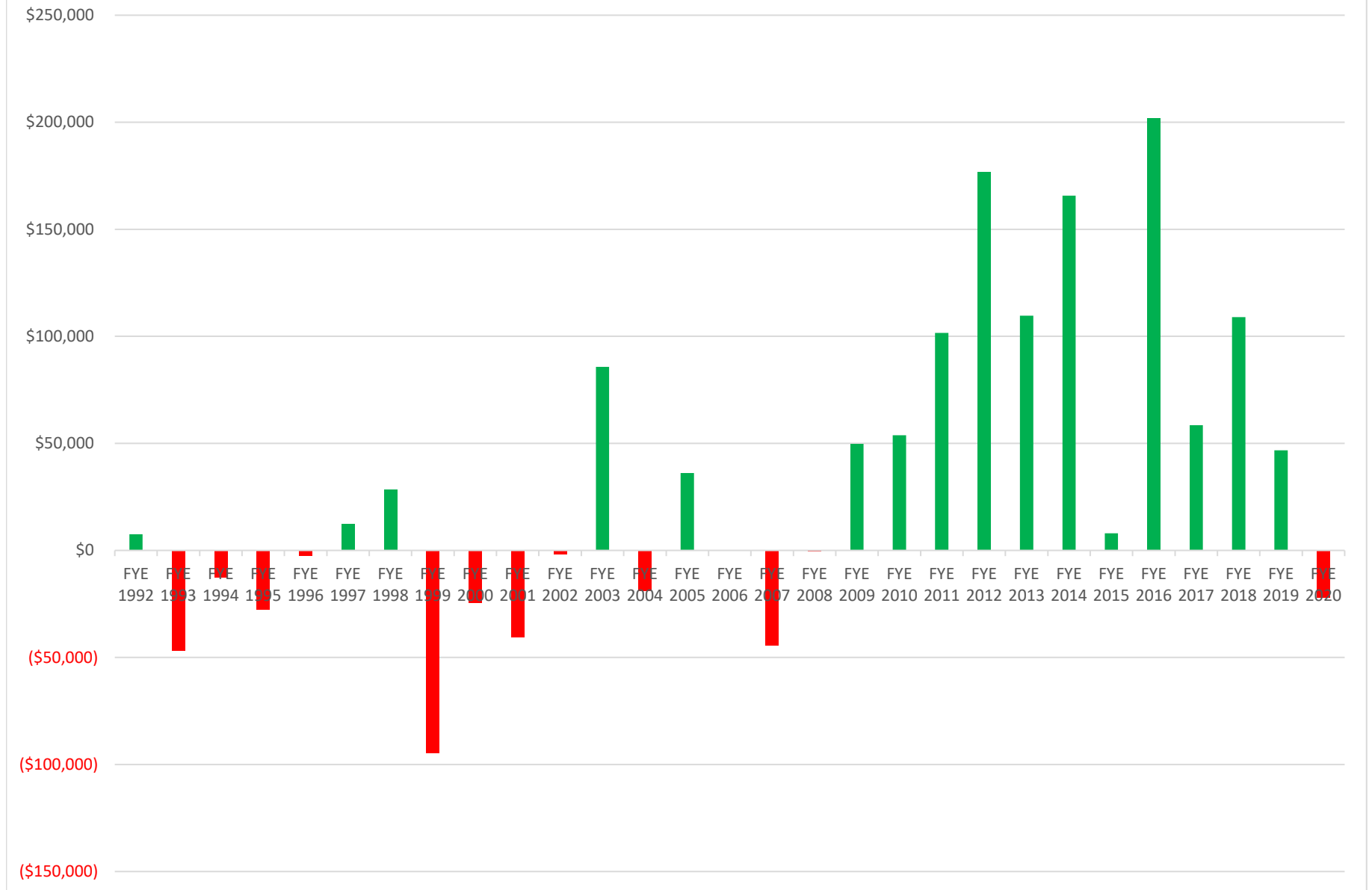


Exhibit 3 - Aquatic Center Fund Balance
(Includes undepreciated capital assets)

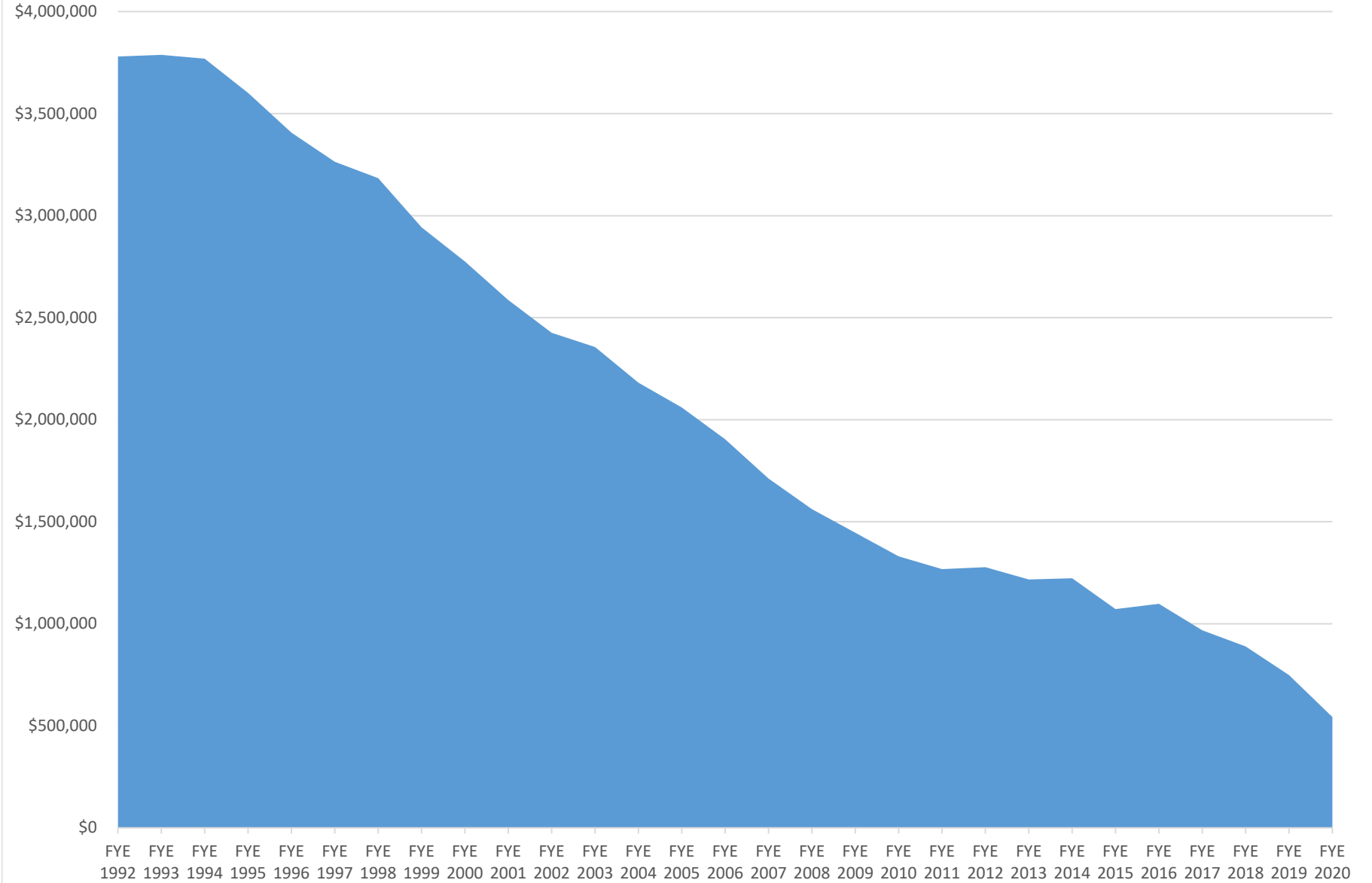


Exhibit 4 - Aquatic Center Fund Net Position

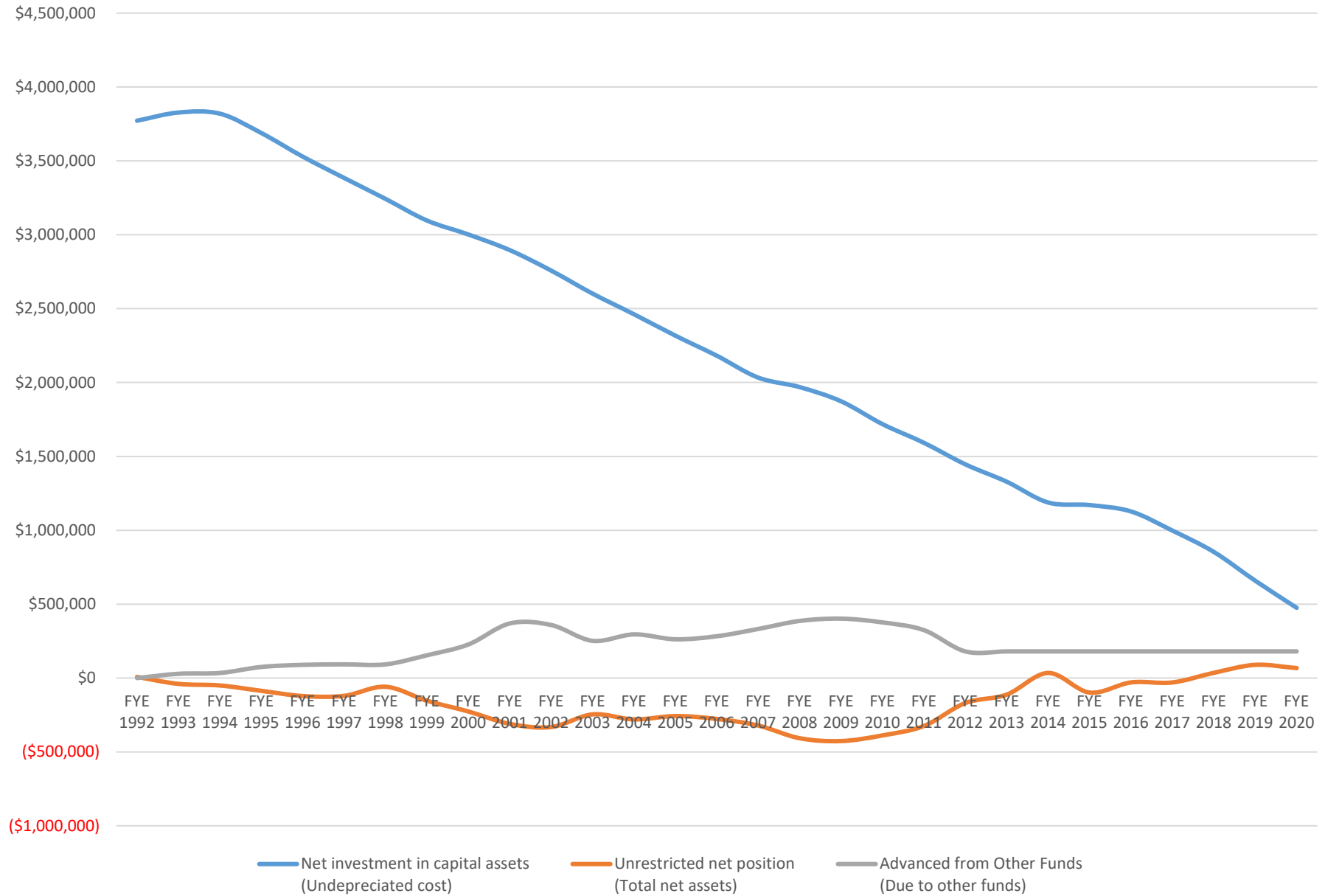


Exhibit 5 - Aquatic Center Fund Net Position

